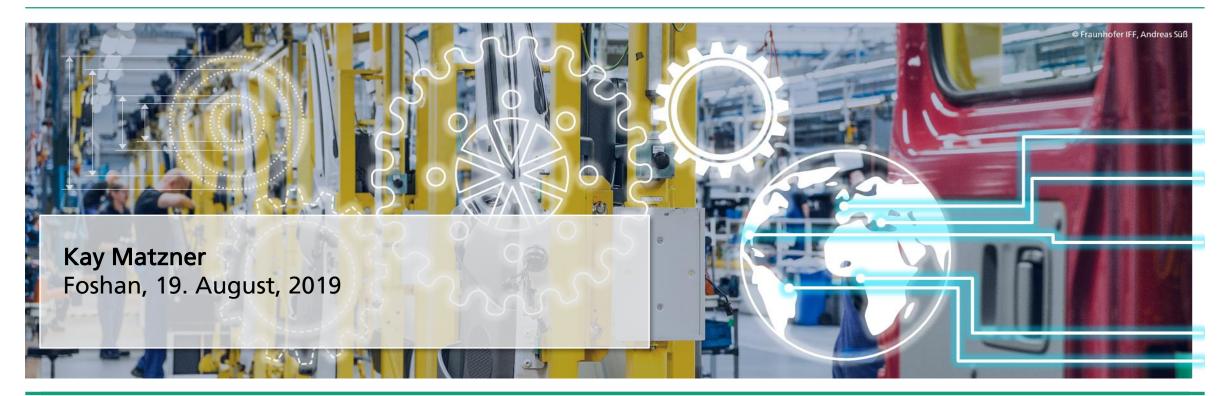
VOCATIONAL TRAINING AND INDUSTRIE 4.0 DATAS AND EXPERIENCES FROM GERMANY

Kay Matzner, Magdalena Albers





Fraunhofer-Gesellschaft

Parse Ports	C	ori Re he	iented research organiz search efforts are geare	efforts are geared to people's need: curity, manufacturing, communication,	
Entwicken Entwicken		1949 Established	72 Institutes and Research Facilities	25,530 Employees	
e Fraunhofer	ġ	2.3 billion Euro annual research volume	thereof 2.0 billion Euro from contract research	thereof OVER 70% from industrial contracts and publicly funded research	



Changes in work processes and tasks by Industrie 4.0 technologies

Changes in work processes and tasks					
	Current Changes	Future Changes			
Complexity	Integration of fields, diversity of data, comprehensive requirements on production	Integration of all value-adding partners, increasing complexity			
Variety	Bigger range of monitoring and control functions	Different tasks, more responsibility			
Flexibility	Faster reactions to changing requirements	Short-term adaptions of processes due to customer requirements and new technologies			
Technological Support	Physical (e.g. robots) and digital (e.g. tablets)	Physical (human-robot cooperation) and digital (intelligent management)			
Communication	Networks across corporate boundaries, human-machine-interfaces	Internal and external, human-machine- interfaces			

Source: Rost/Stölzel/Kozica (2016)





Required competences and skills

Willingness for lifelong learning

Stronger interdisciplinary thinking and acting

Higher IT-competence Ability for a permanent exchange with machines and interconnected systems

More active involvement in problem solving and optimization processes Higher knowledge of the system (knowledge of the entire process and ist management)

Command of increasingly complex work contents

Stronger management of communication Ability for tasks with rather indirect contacts within and outside the company

Stronger structural involvement and design of innovation processes

Increasing coordination of work flows Ability for tasks with less direct contact to colleagues of the same shift or production line

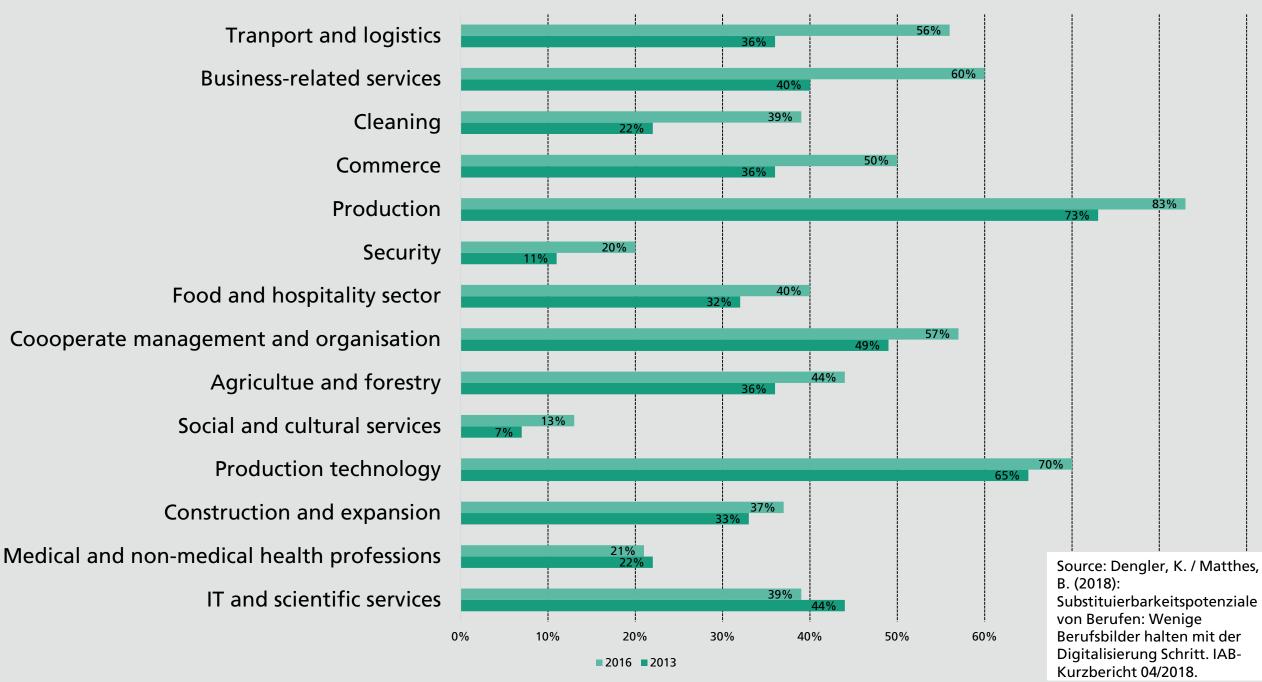
Ability to make decisions independently

agree

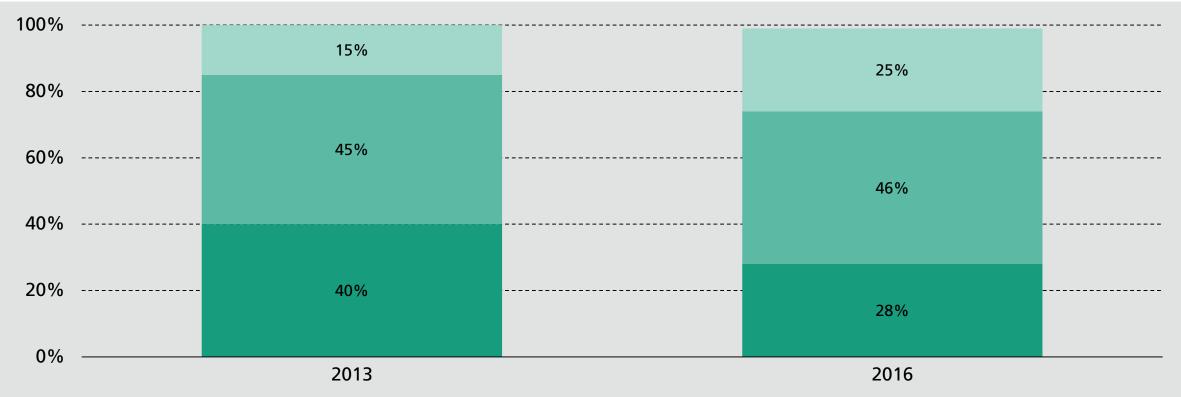
Increasing development of social competences

86		11 3
77		17 6
		17 0
76		16 8
75		19 6
75		21 4
72	17	12
12		12
71	18	11
68	23	9
65	23	12
	20	12
61	26	13
60	26	14
55	29	16
53	30	17
43	35	22
20 40	60 80	1
partly agree disagree	Source: Ingenics AG, Fraun	nofer IAO (2014)

Percentage of activities that can be done by computers



Employees subject to mandatory social insurance contributions that might be affected by the substitutability potential of jobs in Germany



high potential for substitutability

- medium potential for substitutability
- Iow potential for substitutability

Source: Dengler, K. / Matthes, B. (2018): Substituierbarkeitspotenziale von Berufen: Wenige Berufsbilder halten mit der Digitalisierung Schritt. IAB-Kurzbericht 04/2018.

0.5%

Quintini, G. (2018): Automation, skills use and training. OECD Social, 0.4% **Employment and Migration** Working Papers No. 202. -0.3% -0.8% -1.0% -1.8% -0.6% -0.9% -0.2% 0.9% -0.6% -0.6% 1.2% 0.8% 0.8% 1.9% 0.4% 0.2 -2.0% -1.5% 0.0% 0.5% 1.0% 1.5% 2.0% 2.5% -1.0% -0.5%

Source: Cedefop skills forecast

(2016), in: Nedelkoska, L. /

Changes in employment shares by occupation 2005 - 2025

Elementary occupations

Plant and machine operators and assemblers

Craft and related workers

Skilled agricultual and fishery workers

Service and sales workers

Clerks

Technicians and associate professionals

Professionals

Legislator, senior officials, managers

2015-2025 2005-2015

Best Practice Festo AG

A Learning Factory integrated into the Scharnhausen Technology Plant

Festo's Challenges

- Need to quickly and sustainably qualify employees
 - Demographic changes
 - Short product-life-cycles
 - New production processes
 - Interconnectedness of machines and facilities in the frame of Industrie 4.0
- BUT: to integrate learning into the work process entails disruptions

Vision

A room for training and learning close to the work place, but protected from other influences of daily uncertainties

Festo's Approach

- A Learning Factory integrated into the Scharnhausen **Technology Plant**
- Including the entire value chain for the valve and valve terminal production in a didactically simplified manner
- Allowing practical learning

Regber, Holger (2019): 6 B/13 Praxisbeispiel 13: Eine Lerninsel in der Lernfabrik. In: Dietl / Schmidt / Wittwer (Ed.): PersonalAusbilden. Wolters Kluwer.



Best Practice Festo AG

A Learning Factory integrated into the Scharnhausen Technology Plant

Advantages of the Learning Factory

- More training opportunities for employees
- Shorter training time
- Higher flexibility
- Better qualification → less rejected goods → reduced costs
- Cross-cutting issues as energy efficiency and lean manufacturing processes are taken into consideration

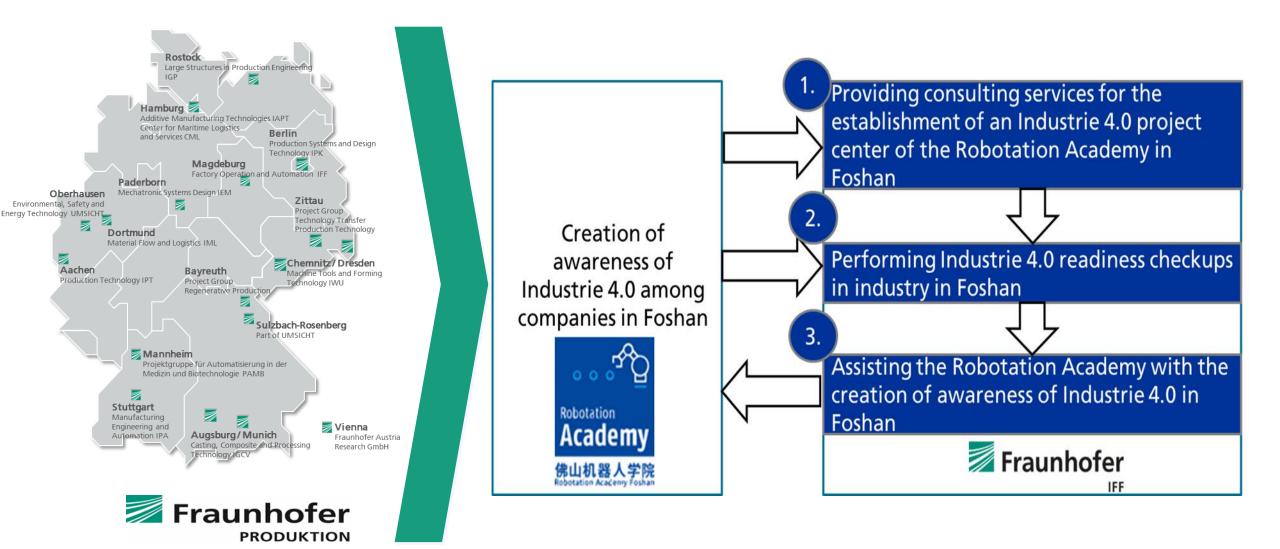
Experiences with the Learning Island

- Trainees are able to manage all operative tasks
- Good learning effects
- Interdisciplinary cooperation allows a holistic picture for all employees
- Trainees need to be independent and willing to learn
- Effective way to prepare trainees for future tasks

Regber, Holger (2019): 6 B/13 Praxisbeispiel 13: Eine Lerninsel in der Lernfabrik. In: Dietl / Schmidt / Wittwer (Ed.): PersonalAusbilden. Wolters Kluwer. / Festo (2016): Die Festo Lernfabrik Scharnhausen. Lernen für die Wertschöpfung in einer anderen Dimension. https://www.festo-didactic.com/ov3/media/customers/1100/2019_flyer_expert_lernfabrik_1.pdf.

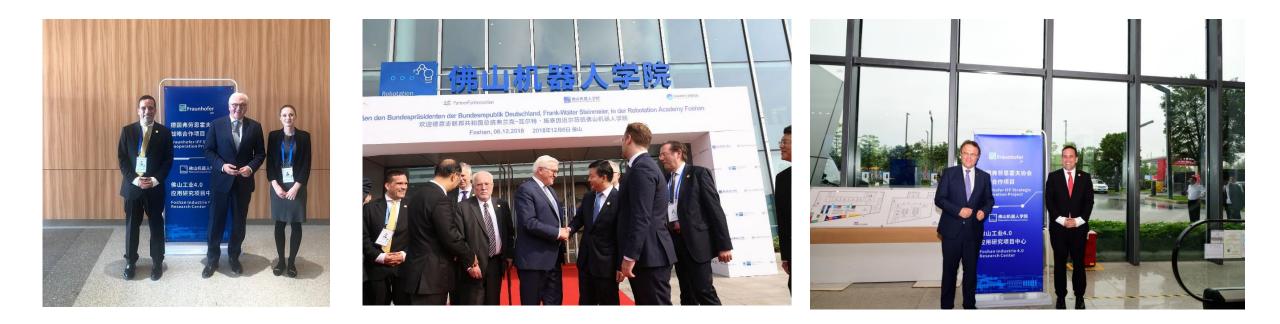


Fraunhofer IFF Industrial Cooperation Project in Foshan





Fraunhofer IFF Industrial Cooperation Project in Foshan and Robotation Academy Foshan Widely recognized by German Politics





Fraunhofer IFF Industrial Cooperation Project in Foshan Let's pursue applied research together



Dipl.-Vw. Kay Matzner Head of International Projects Fraunhofer IFF Phone: +49 391 4090-159 Mobile: +49 172 3010-112 Kay.Matzner@iff.fraunhofer.de



M.A. Magdalena Albers International Project Manager Fraunhofer IFF Phone: +49 391 4090-785 Mobile: +49 171 1401-458 Magdalena.Albers@iff.fraunhofer.de

